

At-a-Glance:

Gross Patient Revenue:	\$	4,201,733
Net Patient Revenue:	\$	2,205,695
Other Operating Revenue:	\$	39,547
Total Operating Expense:	\$	(2,764,812)
Non-Operating Revenue:	\$	206,217
Profit/(Loss):	\$	12,617

Inpatient Volume:

- Acute patient days in February were 25 compared to 112 in January; budget is 36.
- Swing patient days were 13 compared to 31 in January; budget is 36.
- Total combined patient days in February were 38, budget is 72.

Outpatient Volume:

- Outpatient visits were 3,664, which is 117 over our budget of 3,547.
- Rural Health Clinic visits were 1,302, which is 166 under our budget of 1,468.
- Specialty Clinic visits were 318, which is 34 under our budget of 352.
- Emergency room visits were 322, which was 29 over our budget of 293.

Departmental/Ancillary Service Stats:

- Public Health Visits, Occupational Therapy Procedures, Speech Therapy Procedures, CT Scans, General Radiology, PET Scans, Ultrasounds, Respiratory Therapy Procedures, EKG, Cardiac Rehab, Pulmonary Rehab, Home Sleep Studies, Sleep Studies, and Outpatient Surgery met or exceeded budget for the month.

Financial:

- Deductions from revenue for February were \$1,996,038 compared to \$2,231,836 in January. Deductions from revenue as a percentage of Gross patient revenue went from 43.35% in January to 47.51% in February. Budgeted year-to-date Deductions from revenue are 44.06% of Gross patient revenue, compared to actual year-to-date of 45.00%.
- Total Operating Expenses in February were \$2,764,812 compared to \$2,995,525 in January.
- Year-to-date net profit/(loss) is \$1,195,743; budget is \$474,812.

Statement of Net Position
February 1, 2022 and February 28, 2022

	<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>		<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>
	<u>January</u>	<u>December</u>	<u>Prior</u>	<u>January</u>	<u>Prior</u>		<u>January</u>	<u>December</u>	<u>Prior</u>	<u>January</u>	<u>Prior</u>
	<u>2022</u>	<u>2021</u>	<u>Month</u>	<u>2021</u>	<u>Year</u>		<u>2022</u>	<u>2021</u>	<u>Month</u>	<u>2021</u>	<u>Year</u>
Assets						Liabilities and Net Position					
Cash	\$ 11,882,305	\$ 11,701,662	\$ 180,644	\$ 10,212,757	\$ 1,669,548	Current Liabilities					
Investments - Operating	7,171,029	7,429,989	(258,960)	8,970,330	(1,799,301)	Current portion of long-term debt	\$ 1,109,910	\$ 1,109,910	\$ -	\$ 1,048,731	\$ 61,179
Total Cash and Cash equivalents	\$ 19,053,334	\$ 19,131,651	\$ (78,316)	\$ 19,183,087	\$ (129,753)	Accounts Pay & Acc'd Liabilities	559,848	604,661	(44,812)	563,447	\$ (3,599)
Accounts Receivable	\$ 9,060,660	\$ 9,076,173	\$ (15,514)	\$ 8,458,652	\$ 602,007	Accrued Salaries & Benefits	1,673,812	1,664,952	8,860	1,516,688	\$ 157,123
LESS: Allow for Contractual Adj	(3,635,000)	(3,593,000)	(42,000)	(3,506,000)	(129,000)	Accrued Interest	52,910	44,092	8,818	62,510	\$ (9,600)
LESS: Allow for Doubtful Accts	(342,000)	(370,000)	28,000	(349,000)	7,000	Est Third-party payer settlement	-	-	-	-	\$ -
Net Accounts Receivable	\$ 5,083,660	\$ 5,113,173	\$ (29,514)	\$ 4,603,652	\$ 480,007	Other	293,740	281,465	12,275	264,849	\$ 28,891
Other Receivables	\$ 2,018,092	\$ 1,972,709	\$ 45,383	\$ 1,981,661	\$ 36,432	Total Current Liabilities	\$ 3,690,220	\$ 3,705,079	\$ (14,859)	\$ 3,456,225	\$ 233,994
Inventories	803,467	790,904	12,563	729,746	73,721	Long Term Liabilities					
Prepaid Expenses	368,251	436,322	(68,071)	390,671	(22,420)	Long Term Debt less Current	3,612,030	3,621,718	(9,688)	6,839,834	\$ (3,227,803)
Other Current Assets	-	-	-	-	-	Net Pension Liability	9,096,861	9,062,191	34,670	7,468,579	\$ 1,628,282
Est Third-party payer settlement	(3,441,241)	(3,574,914)	133,673	(5,223,336)	1,782,095	Other	-	-	-	-	\$ -
Total Current Assets	\$ 23,885,563	\$ 23,869,845	\$ 15,718	\$ 21,665,481	\$ 2,220,082	Total Long Term Liabilities	12,708,891	12,683,909	24,982	14,308,413	\$ (1,599,522)
Investment limited as to use:						Total Liabilities	\$ 16,399,111	\$ 16,388,988	\$ 10,123	\$ 17,764,638	\$ (1,365,527)
Board Designated	\$ 29,303	\$ 30,035	\$ (731)	\$ 32,788	\$ (3,485)	Deferred Inflows of Resources					
Debt Service	1,304,073	1,213,584	\$ 90,489	1,293,528	10,545	Unavailable Property Tax Revenue	1,627,090	1,627,090	-	1,588,344	\$ 38,746
Donor Restricted	58,032	57,120	\$ 912	58,858	(826)	Pension Related Deferred Inflows	211,949	211,949	-	1,144,657	(932,708)
Long Term Investments	\$ 1,391,409	\$ 1,300,739	\$ 90,670	\$ 1,385,175	6,234	HHS Stimulus Grant - Deferred Inflows	861,491	861,491	-	1,738,719	(877,228)
Plant, Property & Equipment	\$ 36,760,055	\$ 36,677,955	\$ 82,099	\$ 35,754,590	\$ 1,005,465	OPEB Related Deferred Inflows	235,865	235,865	-	202,527	33,338
Less Accum Depreciation/Amort	(29,619,896)	(29,454,287)	(165,609)	(27,186,431)	(2,433,465)	Total Deferred Inflows of Resources	\$ 2,936,395	\$ 2,936,395	\$ -	\$ 4,674,247	\$ (1,737,852)
Net Plant Property & Equipment	\$ 7,140,159	\$ 7,223,668	\$ (83,509)	\$ 8,568,159	\$ (1,428,000)	Net Position					
Deferred Financing Costs	\$ -	\$ -	\$ -	\$ -	\$ -	Unrestricted Net Assets	\$ 8,884,607	\$ 9,559,404	\$ (674,797)	\$ 5,600,468	\$ 3,284,139
Other Long Term Assets	-	-	-	-	-	Unrestricted Net Assets GASB68	5,570,496	4,974,344	596,152	4,974,344	596,152
Total Assets	\$ 32,417,130	\$ 32,394,252	\$ 22,878	\$ 31,618,815	\$ 798,316	Restricted Net Assets	1,357,106	1,265,705	91,401	1,345,809	\$ 11,296
Deferred Outflows of Resources						Total Net Position	\$ 15,812,209	\$ 15,799,453	\$ 12,756	\$ 11,920,621	\$ 3,891,587
Pension/OPEB Related Deferred Outflows	\$ 2,730,584	\$ 2,730,584	\$ -	\$ 2,740,692	\$ (10,108)	Total Liab, Deferred Inflows & Net Position	\$ 35,147,714	\$ 35,124,836	\$ 22,878	\$ 34,359,507	\$ 788,208
Total Assets & Deferred Outflows of Resources	\$ 35,147,714	\$ 35,124,836	\$ 22,878	\$ 34,359,507	\$ 788,208						

Statement of Revenue, Expenses and Net Position
For the Month and YTD Ending February 28, 2022

Month Ending							Year to Date Ending							
Current Yr	Budget	Actual +/-	Actual +/-	Prior Yr	Actual +/-	Actual +/-	Current YTD	Budget YTD	Actual +/-	Actual +/-	Prior YTD	Actual +/-	Actual +/-	
Month	Month	Budget \$	Budget %	Month	Prior Year \$	Prior Year %	Month	Month	Budget \$	Budget %	Month	Prior Year \$	Prior Year %	
\$ 109,696	\$ 265,020	\$ (155,324)	-58.61%	\$ 301,659	\$ (191,963)	-63.64%	Inpatient Revenue	\$ 2,269,332	\$ 2,299,995	\$ (30,663)	-1.33%	\$ 2,659,924	\$ (390,591)	-14.68%
3,572,853	3,465,616	107,237	3.09%	3,240,681	332,173	10.25%	Outpatient Revenue	32,085,436	30,076,596	2,008,840	6.68%	\$ 27,734,588	4,350,848	15.69%
513,027	490,952	22,075	4.50%	463,227	49,800	10.75%	Clinic Revenue	4,325,542	4,260,762	64,779	1.52%	\$ 3,486,883	838,658	24.05%
6,156	5,180	976	18.85%	4,636	1,520	32.79%	Other Revenue	43,181	44,955	(1,774)	-3.95%	\$ 40,570	2,611	6.44%
\$ 4,201,733	\$ 4,226,768	\$ (25,035)	-0.59%	\$ 4,010,203	\$ 191,530	4.78%	Total Gross Revenue	\$ 38,723,490	\$ 36,682,308	2,041,182	5.56%	\$ 33,921,965	4,801,525	14.15%
1,848,237	1,879,784	(31,547)	-1.68%	1,683,055	165,182	9.81%	Contractual Adjustments	16,173,017	15,038,272	1,134,745	7.55%	\$ 13,886,450	2,286,567	16.47%
88,477	69,705	18,772	26.93%	107,066	(18,589)	-17.36%	Admin Adjustments	777,323	557,640	219,683	39.40%	\$ 784,112	(6,789)	-0.87%
17,917	2,312	15,605	674.96%	-	17,917	#DIV/0!	Charity Care	56,880	18,496	38,384	207.53%	\$ 14,918	41,962	281.29%
41,406	68,513	(27,107)	-39.56%	42,808	(1,402)	-3.27%	Bad Debt	416,540	548,104	(131,564)	-24.00%	\$ 255,095	161,445	63.29%
\$ 1,996,038	\$ 2,020,314	\$ (24,276)	-1.20%	\$ 1,832,930	\$ 163,108	8.90%	Deductions From Revenue	\$ 17,423,761	\$ 16,162,512	\$ 1,261,249	7.80%	\$ 14,940,575	\$ 2,483,186	16.62%
47.51%							Net Patient Revenue	\$ 21,299,729	\$ 20,519,796	\$ 779,933	3.80%	\$ 18,981,390	\$ 2,318,339	12.21%
52.49%	52.20%	0.29%		54.29%	-1.80%		Net Revenue %	55.00%	55.94%	-0.93%		55.96%	-0.95%	
39,547	28,378	11,169	39.36%	28,271	11,276	39.89%	Other Operating Revenue	309,943	227,024	82,919	36.52%	\$ 357,598	(47,655)	-13.33%
325,969	257,600	68,369	26.54%	266,120	59,849	22.49%	340B Program Revenue	2,284,637	2,235,600	49,037	2.19%	\$ 2,261,470	23,166	1.02%
\$ 2,571,212	\$ 2,492,432	\$ 78,780	3.16%	\$ 2,471,664	\$ 99,548	4.03%	Total Operating Revenue	\$ 23,894,309	\$ 22,982,420	\$ 911,889	3.97%	\$ 21,600,458	\$ 2,293,851	10.62%
987,646	972,412	15,234	1.57%	886,330	101,316	11.43%	Salaries and Wages	8,301,152	8,439,147	(137,995)	-1.64%	\$ 7,418,125	883,028	11.90%
366,811	315,240	51,571	16.36%	360,090	6,721	1.87%	Benefits	2,613,095	2,629,365	(16,270)	-0.62%	\$ 2,583,487	29,608	1.15%
282,371	284,588	(2,217)	-0.78%	261,735	20,635	7.88%	Contract Labor/Services	2,359,664	2,276,704	82,960	3.64%	\$ 2,297,471	62,193	2.71%
\$ 1,636,827	\$ 1,572,240	64,587	4.11%	\$ 1,508,155	128,672	8.53%	Total Labor Costs	\$ 13,273,911	13,345,216	(71,305)	-0.53%	\$ 12,299,082	974,829	7.93%
226,835	250,381	(23,546)	-9.40%	194,772	32,064	16.46%	Fees - Other Services	1,917,861	2,003,048	(85,187)	-4.25%	\$ 1,939,796	(21,935)	-1.13%
435,083	521,264	(86,181)	-16.53%	517,804	(82,721)	-15.98%	Supplies	4,365,070	4,170,112	194,958	4.68%	\$ 4,110,786	254,284	6.19%
40,251	51,531	(11,280)	-21.89%	41,261	(1,010)	-2.45%	Facility Costs	371,656	412,248	(40,592)	-9.85%	\$ 362,670	8,987	2.48%
38,779	36,666	2,113	5.76%	28,264	10,515	37.20%	Repairs / Maintenance	262,793	293,328	(30,535)	-10.41%	\$ 196,554	66,239	33.70%
4,622	5,669	(1,047)	-18.47%	4,906	(284)	-5.80%	Lease / Rent	37,348	45,352	(8,004)	-17.65%	\$ 40,576	(3,228)	-7.96%
12,159	12,253	(94)	-0.77%	13,609	(1,451)	-10.66%	Insurance	97,269	98,024	(755)	-0.77%	\$ 108,874	(11,606)	-10.66%
8,949	10,005	(1,056)	-10.55%	13,499	(4,550)	-33.70%	Interest	76,442	80,040	(3,598)	-4.50%	\$ 95,231	(18,789)	-19.73%
169,169	210,920	(41,751)	-19.79%	186,541	(17,372)	-9.31%	Depreciation / Amortization	1,635,384	1,687,360	(51,976)	-3.08%	\$ 1,607,366	28,019	1.74%
29,074	44,827	(15,753)	-35.14%	36,965	(7,891)	-21.35%	Other Expense	273,267	358,616	(85,349)	-23.80%	\$ 197,122	76,145	38.63%
163,063	156,586	6,477	4.14%	150,636	12,427	8.25%	340B Retail Program Costs	1,663,557	1,252,688	410,869	32.80%	\$ 1,322,193	341,363	25.82%
\$ 2,764,812	\$ 2,872,342	\$ (107,530)	-3.74%	\$ 2,696,412	\$ 68,399	2.54%	Total Operating Expenses	\$ 23,974,558	\$ 23,746,032	\$ 228,526	0.96%	\$ 22,280,250	\$ 1,694,308	7.60%
\$ (193,600)	\$ (379,910)	\$ 186,310	-49.04%	\$ (224,748)	\$ 31,148	-13.86%	Operating Income/(Loss) \$	\$ (80,249)	\$ (763,612)	\$ 683,363	-89.49%	\$ (679,792)	\$ 599,543	-88.20%
-7.53%	-15.24%	7.71%		-9.09%	1.56%		Operating Income/(Loss) %	-0.34%	-3.32%	2.99%		-3.15%	2.81%	
\$ (15,482)	\$ (158,985)	\$ 143,503	-90.26%	\$ (24,708)	\$ 9,227	-37.34%	Operating EBIDA \$	\$ 1,631,576	\$ 1,003,788	\$ 627,788	62.54%	\$ 1,022,805	\$ 608,772	59.52%
-0.60%	-6.38%	5.78%		-1.00%	0.40%		Operating EBIDA %	6.83%	4.37%	2.46%		4.74%	2.09%	
\$ 4,176	\$ 10,086	(5,910)	-58.60%	\$ 10,371	(6,196)	-59.74%	Investment Income	\$ 48,566	\$ 80,688	(32,122)	-39.81%	\$ 79,094	(30,527.67)	-38.60%
135,591	136,215	(624)	-0.46%	132,362	3,229	2.44%	Tax Levy Revenue	1,084,727	\$ 1,089,720	(4,993)	-0.46%	\$ 1,058,896	25,831	2.44%
66,451	8,502	57,949	681.59%	16,270	50,181	308.43%	Contributions	142,700	\$ 68,016	74,684	109.80%	\$ 588,374	(445,674)	-75.75%
-	-	-	-	-	-	#DIV/0!	Other	-	-	-	-	-	-	#DIV/0!
\$ 206,217	\$ 154,803	\$ 51,414	33.21%	\$ 159,003	\$ 47,214	29.69%	Total Non-operating Revenue	\$ 1,275,993	\$ 1,238,424	\$ 37,569	3.03%	\$ 1,726,363	\$ (450,371)	-26.09%
\$ 12,617	\$ (225,107)	\$ 237,724	-105.60%	\$ (65,745)	\$ 78,363	-119.19%	Excess of Rev over Exp	\$ 1,195,743	\$ 474,812	\$ 720,931	151.84%	\$ 1,046,571	\$ 149,171.99	14.25%
0.45%	-8.50%	8.96%		-2.50%	2.95%		Total Margin %	4.75%	1.96%	2.79%		4.49%	0.26%	
\$ 190,736	\$ (4,182)	\$ 194,918	-4660.87%	\$ 134,295	\$ 56,441	42.03%	EBIDA \$	\$ 2,907,569	\$ 2,242,212	\$ 665,357	29.67%	\$ 2,749,168	\$ 158,401	5.76%
6.87%	-0.16%	7.03%		5.10%	1.76%		EBIDA %	11.55%	9.26%	2.29%		11.79%	-0.23%	
-	-	-	-	-	-	-	Unrealized/Loss on Investments	-	-	-	-	-	-	-
-	-	-	-	-	-	-	Other-Equity Transfers	-	-	-	-	-	-	-
\$ 12,617	\$ (225,107)	\$ 237,724	-105.60%	\$ (65,745)	\$ 78,363	-119.19%	Inc(Dec) in Unrestricted Net Assets	\$ 1,195,743	\$ 474,812	\$ 720,931	151.84%	\$ 1,046,571	\$ 149,172	14.25%

	2021											2022	
	February	March	April	May	June	July	August	September	October	November	December	January	February
Inpatient Revenue	301,659	257,709	99,101	232,966	(110,981)	64,765	136,198	379,426	523,470	189,204	258,666	607,908	109,696
Outpatient Revenue	3,240,681	4,233,483	3,949,549	3,959,665	4,272,534	3,706,878	4,022,362	4,317,329	4,033,627	4,211,679	4,228,714	3,991,994	3,572,853
Clinic Revenue	463,227	572,184	493,229	482,062	948,827	456,176	600,152	607,288	606,389	522,409	477,226	542,876	513,027
Other Revenue	4,636	5,412	4,715	4,304	5,036	5,083	5,171	5,520	5,058	5,495	5,606	5,091	6,156
Total Gross Revenue	4,010,203	5,068,787	4,546,594	4,678,997	5,115,415	4,232,901	4,763,884	5,309,562	5,168,544	4,928,785	4,970,212	5,147,869	4,201,733
Contractual Adjustments	1,683,055	2,096,142	1,926,610	1,824,204	2,000,705	1,779,922	1,997,904	2,131,163	2,278,607	2,046,492	2,087,772	2,002,921	1,848,237
Admin Adjustments	107,066	243,932	236,835	486,985	785,788	76,149	85,398	72,139	72,921	162,167	90,949	129,121	88,477
Charity Care	-	9,229	4,108	3,784	2,816	6,254	4,285	(129)	171	807	4,382	23,194	17,917
Bad Debt	42,808	28,732	44,968	(65,179)	34,171	12,218	72,447	56,920	95,078	17,120	44,750	76,601	41,406
Total Deductions	1,832,930	2,378,035	2,212,520	2,249,793	2,823,480	1,874,543	2,160,035	2,260,094	2,446,777	2,226,586	2,227,853	2,231,836	1,996,038
Net Patient Revenue	2,177,273	2,690,752	2,334,073	2,429,203	2,291,935	2,358,358	2,603,849	3,049,469	2,721,767	2,702,199	2,742,359	2,916,032	2,205,695
Other Operating Revenue	28,271	32,341	27,838	66,599	12,291	31,091	36,052	32,932	47,417	36,920	44,202	41,782	39,547
340B Program Revenue	266,120	255,240	278,813	336,054	62,208	237,473	357,476	217,408	291,977	289,672	268,872	295,789	325,969
Total Operating Revenue	2,471,664	2,978,333	2,640,724	2,831,857	2,366,434	2,626,923	2,997,376	3,299,809	3,061,161	3,028,791	3,055,434	3,253,604	2,571,212
Salaries and Wages	886,330	947,940	1,005,075	992,375	1,351,519	943,407	971,809	1,079,188	1,011,271	997,999	1,180,928	1,128,905	987,646
Benefits	360,090	342,812	382,650	379,148	667,597	279,983	302,217	323,831	356,373	308,108	346,615	329,157	366,811
Contract Labor/Services	261,735	383,524	326,519	298,282	309,324	282,337	314,612	311,894	298,708	258,166	283,824	327,752	282,371
Total Labor Costs	1,508,155	1,674,277	1,714,244	1,669,805	2,328,441	1,505,727	1,588,638	1,714,913	1,666,352	1,564,273	1,811,366	1,785,814	1,636,827
Fees - Other Services	194,772	250,804	243,120	268,778	266,266	231,939	266,878	235,273	245,559	239,447	242,149	229,781	226,835
Supplies	517,804	614,638	521,127	445,944	561,918	487,774	545,699	578,913	532,136	614,797	671,953	498,715	435,083
Facility Costs	41,261	42,566	42,125	45,222	46,162	9,495	74,726	60,345	43,551	50,927	49,456	42,905	40,251
Repairs / Maintenance	28,264	40,356	36,707	31,115	30,546	29,081	34,274	32,424	28,769	32,734	30,098	36,634	38,779
Lease / Rent	4,906	5,093	1,778	4,622	4,622	4,622	4,622	4,808	4,622	4,622	4,808	4,622	4,622
Insurance	13,609	14,975	14,877	14,877	1,522	12,158	12,159	12,159	12,159	12,159	12,159	12,159	12,159
Interest	13,499	10,644	10,596	10,583	13,441	11,037	10,966	9,285	8,964	9,330	8,957	8,953	8,949
Depreciation / Amortization	186,541	208,237	200,950	222,361	209,256	215,431	215,313	208,493	216,191	209,601	214,038	187,150	169,169
Other Expense	36,965	25,361	26,204	19,214	33,147	37,440	50,839	30,742	31,693	28,775	38,982	25,723	29,074
340B Retail Program Costs	150,636	186,936	203,155	234,841	121,041	246,950	304,546	177,712	238,464	273,381	96,372	163,070	163,063
Total Operating Expenses	2,696,412	3,073,887	3,014,884	2,967,361	3,616,361	2,791,655	3,108,659	3,065,066	3,028,459	3,040,044	3,180,338	2,995,525	2,764,812
Operating Income/(Loss)	(224,748)	(95,553)	(374,160)	(135,504)	(1,249,927)	(164,731)	(111,283)	234,743	32,702	(11,254)	(124,904)	258,078	(193,600)
Operating Margin %	-9.1%	-3.2%	-14.2%	-4.8%	-52.8%	-6.3%	-3.7%	7.1%	1.1%	-0.4%	-4.1%	7.9%	-7.5%
Non-Operating Revenue	159,003	181,787	279,837	166,153	3,923,307	149,313	141,889	168,494	163,838	150,039	144,064	152,139	206,217
Total Margin/(Loss)	(65,745)	86,233	(94,323)	30,649	2,673,379	(15,419)	30,607	403,236	196,539	138,786	19,160	410,217	12,617
Total Margin %	-2.5%	2.7%	-3.2%	1.0%	42.5%	-0.6%	1.0%	11.6%	6.1%	4.4%	0.6%	12.0%	0.5%

CASH FLOW STATEMENT

February 2022

Cash Beginning Balance January 1, 2022		19,131,650.62
Net Income (loss)	12,617.21	
Depreciation/Amortization	169,169.11	
Gain/Loss on Disposal of Asset	<u>-</u>	
		181,786.32
 <u>Change in Assets</u>		
Increase in Net Patient A/R	(104,159.07)	
Increase in Other receivables	(45,383.29)	
Increase in Inventory	(12,563.49)	
Decrease in Prepaid Expenses	68,071.22	
Increase in Memorial / Scholarship Funds	(1,200.25)	
Decrease in Self Funded Insurance Fund	1,931.50	
Increase in Property, Plant & Equip	(82,099.38)	
Increase in Debt Service Funds	(90,488.57)	
No Change in Deferred Outflows of Resources - Pension	-	
No Change in Deferred Outflows of Resources - OPEB	-	
Increase in Other Restricted Funds	(773.84)	
Net Change in Assets		(266,665.17)
 <u>Change in Liabilities</u>		
No Change in Current LTD	-	
Decrease in Accounts Payable	(44,812.25)	
Decrease in Accrued Payroll	(81,790.21)	
Increase in Accrued PTO	19,807.52	
Increase in Accrued P/R Taxes & Benefits	83,117.53	
Increase in Other Current Liabilities	8,818.33	
No Change in Unavailable Property Tax Revenue	-	
No Change in Deferred Inflows of Resources - Pension	-	
Increase in Deferred Inflows - HHS Stimulus Grant	-	
No Change in OPEB Related Deferred Inflows	-	
Increase in Long Term Debt	<u>21,421.49</u>	
Net Change in Liabilities		<u>6,562.41</u>
 Net effect to cash		 <u>(78,316.44)</u>
 Cash Ending Balance January 31, 2022		 <u><u>19,053,334.18</u></u>

**DAVIS COUNTY HOSPITAL
CASH FLOW SUMMARY - TREND
FEBRUARY 2022**

<u>General Fund</u>			<u>January 2022</u>	<u>January 2022</u>	<u>December 2021</u>
Beginning Cash Balance			\$11,701,661.53	\$11,943,410.50	\$11,312,704.22
Monthly Cash Receipts			\$2,779,693.59	\$2,403,884.00	\$3,669,435.05
Monthly Cash Disbursements			\$2,599,049.88	\$2,645,632.97	\$3,038,728.77
Sub-total			<u>\$11,882,305.24</u>	<u>\$11,701,661.53</u>	<u>\$11,943,410.50</u>
 5-Star Money Market Account			 \$6,656,904.34	 \$6,916,084.23	 \$6,912,561.65
 Certificates of Deposit					
Due 01-27-23	0.60%	24 mo	\$184,279.78	\$184,279.78	\$184,001.51
Due 01-27-23	0.60%	24 mo	\$184,328.53	\$184,328.53	\$184,050.19
Due 05-28-21	2.50%	24 mo	<u>\$145,516.29</u>	<u>\$145,296.55</u>	<u>\$145,296.55</u>
 Total Certificates of Deposit			 <u>\$514,124.60</u>	 <u>\$513,904.86</u>	 <u>\$513,348.25</u>
 Total General Fund Cash and Cash Equivalents			 <u>\$19,053,334.18</u>	 <u>\$19,131,650.62</u>	 <u>\$19,369,320.40</u>
 <u>Restricted Funds</u>					
Total Restricted Funds			<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
 <u>Board Designated - Capital Investment</u>					
5-Star Money Market Account			<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
 Total Board Designated Cash and Cash Equivalents			 <u>\$0.00</u>	 <u>\$0.00</u>	 <u>\$0.00</u>
 Total Hospital Cash and Cash Equivalents			 <u>\$19,053,334.18</u>	 <u>\$19,131,650.62</u>	 <u>\$19,369,320.40</u>

<u>Date</u>	<u>Department</u>	<u>Item Description</u>	<u>Amount</u>	<u>Asset Type</u>
07/08/21	Acute	Pediatric Stretcher Crib	5,216.96	MME
08/16/21	Acute	Accuvein Vein Finder	12,000.00	MME
09/29/21	EVS	Floor Burnisher	21,609.06	MME
10/01/21	Emergency	Rapid Infuser	30,723.00	MME
10/12/21	Outpatient	Mindray Vital Signs Monitors	38,405.80	MME
10/16/21	Human Resources	Office Furniture	13,687.11	MME
11/01/21	Acute	Verathon Glidescope	16,169.00	MME
11/08/21	Surgery	Skytron Surgical Lighting	26,523.70	BUILDING
11/16/21	Info Tech	Office Furniture	22,016.82	MME
12/20/21	Acute	Sonosite Portable Ultrasound	38,512.00	MME
02/01/22	Acute	Multi-Purpose Stretcher-Chair	8,333.40	MME
02/04/22	Acute	Vitascan Bladder Scanner	10,245.35	MME
02/22/22	EVS	Ecoflex Floor Scrubber	8,430.68	MME
Total FY 2022 Capital Additions			<u>251,872.88</u>	

Davis County

HOSPITAL & CLINICS

An Affiliate of **MERCYONE**SM

WARRANT FOR FEBRUARY 2022

General Expenses:	\$1,087,361.57
Payroll Expenses:	\$642,731.05
Electronic Fund Transfers:	<u>\$868,957.26</u>
 Total:	 <u><u>\$2,599,049.88</u></u>

General Expenses Include the Following Capital Addition

SKYTRON AURORA LIGHTS FOR PROCEDURE ROOM	\$1,974.95
WINCO MFG, LLC MULTI PURPOSE STRETCHER CHAIR	\$8,333.40
HD SUPPLY, LLC NEW SCRUBBER FOR EVS	\$8,346.37
MCKESSON MEDICAL-SURGICAL BLADDER SCANNER	\$10,245.35
TOTAL	\$28,900.07

The attached list of warrants totaling \$2,599,049.88 was approved for payment at the March 21, 2022 board meeting.

Brenda Johnson, Secretary/Treasurer

VENDOR	AMOUNT	ACCOUNT	VENDOR	AMOUNT	ACCOUNT
AIMPRINT INC.	1,347.96	COVID-19 ADVERTISING	MACRO HELIX	6,780.97	340B DRUGS
ABBIVE US LLC	465.96	SUPPLIES	MAINE MOLECULAR QUALITY CONTROLS	394.07	COVID-19 SUPPLIES
ABM HEALTHCARE SERV. & SUPP.	10,081.48	PURCHASED SERV.	MASIMO AMERICA'S	750.00	SUPPLIES
ACADEMY OF LACTATION POLICY & PRACTICE	102.00	DUES	MCKESSON COPORATION (PHARMA)	133,938.52	PHARMACY
ACADEMY OF LYMPATIC STUDIES, LLC	401.95	SUPPLIES	MCKESSON MEDICAL-SURGICAL	28,975.23	COVID-19 SUPPLIES/ MAJOR MOVEABLE EQUIP. / SUPPLIES
AIRGAS	2,370.67	OXYGEN	MCKESSON PLASMA & BIOLOGICS	8,540.28	PHARMACY
AJN	33.90	PUBLICATIONS	MEDIACOM	576.15	PURCHASED SERV.
ALPHA SOURCE INC	4,500.00	SERVICE CONTRACT	MEDIVATORS	1,195.30	SUPPLIES
AMAZON	10,669.03	COVID-19 SUPPLIES/ PUBLICATIONS/ MINOR EQUIP./ SUPPLIES/ REPAIRS	MEDLINE INDUSTRIES	4,831.61	MINOR EQUIP./ SUPPLIES
AMERIPRISE	1,700.00	TAX SHELTER	MERCY ONE- DES MOINES	42,358.55	CONTRACT LABOR/ PURCHASED SERV.
AMPERAGE	5,337.50	WEB PAGE/ ADVERTISING/ TV ADVERTISING	MERCY ONE-DES MOINES	8,562.04	SERVICE CONTRACT/ PURCHASED SERV.
ANDERSON ERICKSON	754.15	DAIRY PRODUCTS	MIDWEST CRYOGENIC	110.25	PURCHASED SERV.
ANSWERMED TELECOM	79.15	PURCHASED SERV.	MILLENNIA	500.00	PURCHASED SERV.
ARTHREX	421.16	SUPPLIES	MINDRAY DS USA	1,345.94	REPAIRS/ SUPPLIES
ASSUREDPARTNERS GREAT PLAINS, LLC	752.70	PURCHASED SERV.	MONROE COUNTY HOSPITAL	2,674.11	CONTRACT LABOR
BARD ACCESS SYS.	1,552.00	SUPPLIES	MUTCHLER COMMUNITY CENTER	264.29	PAYROLL DEDUCTIONS
BAYER HEALTHCARE	443.14	SUPPLIES	NASSCO	411.00	SUPPLIES
BECKMAN COULTER	8,470.20	SUPPLIES/ PURCHASED SERV.	NIGHT NURSE	81.25	PURCHASED SERV.
BEEKLEY MEDICAL	189.00	SUPPLIES	NORTHEAST MO ELECTRIC POWER CO-OP	3,000.00	LOAN PAYMENT
BIO-RAD LABORATORIES	509.52	SUPPLIES	NOVARAD CORP	3,121.00	CURRENT LEASE
BIRKNER CONSULTING, DBA	1,732.50	PRO FEES	NUCLEAR SONICS	4,477.00	PURCHASED SERV.
BLACKBOARD PRINTING	164.00	SUPPLIES	OLYMPUS AMERICA	428.41	SUPPLIES
BLOOMFIELD ANESTHETISTS	39,265.00	PRO FEES	ONESTAFF MEDICAL	19,468.75	CONTRACT LABOR
BLOOMFIELD AUTO PARTS	9.58	REPAIRS	OTTOMWA RADIO	2,612.07	RADIO ADVERTISING
BLOOMFIELD COMMUNICATIONS INC	446.50	PUBLIC ANNOUNCEMENT/ ADVERTISING	OWENS & MINOR	293.87	SUPPLIES
BLOOMFIELD TRUE VALUE	255.57	REPAIRS/ FRONT DESK/ GREETER'S DESK	PATIENT REFUND	4,162.55	PATIENT REFUND
BOUND TREE MEDICAL LLC	40.49	SUPPLIES	PATRIOT CONSULTING TECHNOLOGY GROUP	13,433.40	PURCHASED SERV.
BRACCO DIAGNOSTICS INC	260.22	SUPPLIES	PAYOR REFUND	13,799.23	PAYOR REFUND
BREG-RSW MEDICAL	337.16	SUPPLIES	PC CONNECTION SALES CORP	42,658.47	MINOR EQUIP.
BROTHER'S MARKET	116.27	FOOD	PDC HEALTHCARE	344.45	SUPPLIES
CAPITAL ONE COMMERCIAL	1,312.18	GROUPS/ REPAIRS/ GREETER'S DESK	PEPSI COLA MEMPHIS	1,060.67	VENDING
CARDINAL HEALTH	142,289.99	SUPPLIES/ COVID-19 SUPPLIES/ PHARMACY/ MINOR EQUIP.	PEPSI-COLA CO.	227.64	VENDING
CARDINAL HEALTH 110	29,319.60	340B DRUGS	PERFORMANCE HEALTH	168.50	SUPPLIES
CARELEARNING	3,900.00	SERVICE CONTRACT	PHILIPS MEDICAL SYSTEMS N A	566.00	REPAIRS
CARNAHAN BRITTANY	416.25	PRO FEES	PITNEY BOWES PURCHASE POWER	746.00	POSTAGE
CERNER CORPORATION	17,462.80	SERVICE CONTRACT/ PURCHASED SERV.	POE ENTERPRISES OF IOWA	168.95	PURCHASED SERV.
CHANGE HEALTHCARE TECHNOLOGIES	5,552.77	PURCHASED SERV.	POSITIVE PROMOTIONS INC	489.37	SUPPLIES
CINTAS CORPORATION	149.56	EVS UNIFORMS	PREMIER SPECIALTY NETWORK	22,340.08	PRO FEES
CIRCLELINK HEALTH, INC	7,055.00	PURCHASED SERV.	PRESS GANEY ASSOC INC	3,112.59	PURCHASED SERV.
CITIZENS MUTUAL	6,984.56	PHONE	PRESTO-X	170.00	PURCHASED SERV.
CITY OF BLOOMFIELD	32,366.79	UTILITIES	PSYCHIATRIC MEDICAL CARE	29,483.24	PURCHASED SERV.
COBBLESTONE INN AND SUITES	228.00	REMIS LODGING	R&D BATTERIES	53.25	REPAIRS
COLLECTION SERVICES CENTER	1,650.46	GARNISHMENTS	RELIANCE STANDARD	8,274.29	EMP. BENEFITS
CONTINUUM HEALTH TECHNOLOGIES	500.00	PURCHASED SERV.	RENOVO SOLUTIONS	157.64	REPAIRS
CROSSCONNECT ENGINEERING	7,612.50	PURCHASED SERV.	RMW SERVICES LLC	173.66	PURCHASED SERV.
DAVIS COUNTY HOSP FOUNDATION	355.00	PAYROLL DEDUCTIONS	RURAL MEDICAL SOLUTIONS	66,386.50	SUPPLIES/ PURCHASED SERV.
DAVIS COUNTY HOSPITAL INS PLAN	8,866.24	EMP. BENEFITS	RURAL PARTNERS IN MEDICINE	39,136.35	CONTRACT LABOR/ PRO FEES
DAVIS COUNTY TIRE	2,203.72	REPAIRS/ MINOR EQUIP./ AMB. MAINTENANCE	SENECA COMPANIES	3,066.67	REPAIRS
DAVIS COUNTY TREASURER AMB	1,337.01	AMB. FUEL	SETON IDENTIFICATION PRODUCTS	84.80	REPAIRS
DCH - FLEX SPENDING ACCOUNT	3,904.32	FLEX SPENDING	SHAMROCK SCIENTIFIC	14.90	SUPPLIES
DCI	250.00	PURCHASED SERV.	SHARED MEDICAL SERVICES	2,835.00	OUTSIDE SERVICES
DENMAN LINEN SERVICE	5,699.58	PURCHASED SERV.	SHAZAM	2,373.28	CREDIT CARD FEES
DENTONS DAVIS BROWN PC	14,464.51	IMMIGRATION FEES/ LEGAL FEES	SHELTON-DEHAAN	53.25	SUPPLIES
DES MOINES LABORATORY	13,443.81	OUTSIDE SERVICES	SHRED-IT USA	183.20	PURCHASED SERV.
DEXYP	104.00	YELLOW PAGES	SIACC JUVENILE PROJECT	412.56	PURCHASED SERV.
DIAGNOSTIC IMAGING ASSOCIATES	41.00	WORKER'S COMP	SINCLAIR TRACTOR	909.86	GROUPS
DOCS EMERGENCY MEDICINE	36,378.00	PRO FEES	SKYTRON	1,974.95	MAJOR MOVEABLE EQUIP.
ELECTRICAL ENG & EQUIP	702.46	REPAIRS	SMILE MAKERS	141.94	SUPPLIES
eSURETRES.COM	583.40	SUPPLIES	SMITH & NEPHEW ORTHOPAEDICS	8,689.33	SUPPLIES
EXPERIAN HEALTH INC	210.26	PURCHASED SERV.	SOMNITECH	3,950.00	PURCHASED SERV.
FEDERAL EXPRESS	307.16	PURCHASED SERV.	SOUTHERN IOWA ELECTRIC CO-OP	4,564.03	LOAN PAYMENT
FISHER HEALTHCARE	815.95	SUPPLIES	SPACELABS MEDICAL	21.00	SUPPLIES
G E PRECISION HEALTHCARE	27,058.23	REPAIRS	STAPLES ADVANTAGE	1,933.59	SUPPLIES/ MINOR EQUIP.
GRACE MEDICAL	364.00	SUPPLIES	STERICYCLE INC	718.08	PURCHASED SERV.
GRANINGER	1,355.00	SUPPLIES/ REPAIRS	STRYKER ORTHO	2,772.00	SUPPLIES
GUARDIAN	1,408.50	TAX SHELTER	SUCCESS BANK-HSA	8,800.81	HSA CONTRIBUTIONS
HAMILTON PRODUCE	141.69	REPAIRS	SURGICAL DIRECT	619.14	MINOR EQUIP.
HD SUPPLY	2,344.21	SUPPLIES/ MAJOR MOVEABLE EQUIP. / MINOR EQUIP.	SYSCO IOWA	1,881.54	FOOD/ SUPPLIES/ SOAP
HEALTH CARE LOGISTICS	213.54	SUPPLIES	SYSTEMS AMERICA	771.17	SUPPLIES
HEALTH PARTNERS OF SW IOWA	253.00	PURCHASED SERV.	TELEFLEX	720.50	SUPPLIES
HECKER, TERESA	50.00	EMP. RELATIONS	THE DAISY FOUNDATION	250.00	PUBLIC RELATIONS
HOSPITAL PAYROLL FUND	642,731.05	PAYROLL	THE RUHOF CORP	171.00	SUPPLIES
HOVERTECH INTERNATIONAL	6,608.00	MINOR EQUIP.	TIAA BANK	4,621.88	CURRENT LEASE
IABME	40.00	DUES	TIM HILDRETH COMPANY	949.66	REPAIRS
IMPRIVATA	7,260.63	SERVICE CONTRACT	TOWN CRIER	1,426.78	SUPPLIES
INDIAN HILLS COMMUNITY COLLEGE	1,200.00	TUITION ASSISTANCE	TRAVELERS CL REMITTANCE CENTER	6,696.90	INSURANCE
INTEGRATED SCIENCE SUPPORT	410.00	PURCHASED SERV.	TRI ANIM HEALTH SERVICES	115.18	SUPPLIES
INTERNAL REVENUE SERVICE	258,703.81	FED/ FICA TAX WITHHOLDING	TRI COUNTY SHOPPER	137.75	ADVERTISING
IOWA DEPARTMENT OF REVENUE	63,926.85	STATE TAX WITHHOLDING	Tsys	1,987.28	CREDIT CARD FEES
IOWA DEPT OF REVENUE (ADMIN WAGE LEVY)	565.23	GARNISHMENTS	UMB BANK	90,484.99	BOND PAYMENT
IOWA HEART CENTER PC	1,241.04	PRO FEES	US FOODS	14,755.87	FOOD/ SUPPLIES/ SOAP
IOWA WATER MANAGEMENT	415.00	PURCHASED SERV.	VAPOTHERM	671.47	SUPPLIES
IPERS	151,709.75	IPERS CONTRIBUTION	VIRTUAL HEALTH SERVICES	20,660.70	CONTRACT LABOR
IRHTP	2,117.50	PURCHASED SERV.	VISA	1,033.10	MINOR EQUIP. / SUPPLIES/ PURCHASED SERV./ TRAINING
JACKSON-HIRSH	168.00	SUPPLIES	VISION SERVICE PLAN	1,883.43	EMP. BENEFITS
JEFFERSON CO HEALTH CENTER	135.28	SUPPLIES	VIVIAL	83.15	YELLOW PAGES
J'S ONE STOP	294.70	VEHICLE FUEL	VOLPARA SOLUTIONS	3,600.00	SERVICE CONTRACT
KABEL BUSINESS SERVICES	560.50	KABEL/ COBRA FEES	WASTE MANAGEMENT	2,772.24	PURCHASED SERV.
KCI USA	457.00	SUPPLIES	WELLMARK B/C AND B/S OF IOWA	143,700.31	EMP. BENEFITS
KEYSTONE LABORATORIES	38.50	REPAIRS	WHITMAN ENT, PLC	13,304.58	PRO FEES
KEINCART PHYSICAL THERAPY SERVICES	102,163.00	PRO FEES	WILLIER JEFFREY PHARM	1,500.00	CONTRACT LABOR

VENDOR	AMOUNT	ACCOUNT	VENDOR	AMOUNT	ACCOUNT
KLOCKE'S EMERGENCY VEHICLES	87.79	REPAIRS	WINCO MFG	8,333.40	MAJOR MOVEABLE EQUIP.
KOHL WHOLESALE	170.31	FOOD/ SUPPLIES/ SOAP	WINGER SERVICE	332.50	REPAIRS
KRAMES	259.96	SUPPLIES	WORLDPAY	304.45	CREDIT CARD FEES
KRONOS SAASHR	1,345.98	PURCHASED SERV.	Z&Z MEDICAL	13,864.70	SERVICE CONTRACT
LABORATORY CORP OF AMERICA	309.00	OUTSIDE SERVICES	ZIMMER BIOMET HEARTLAND	447.17	SUPPLIES
LIFE SERVE BLOOD CENTER	1,908.90	BLOOD PRODUCTS	ZOHO CORP	2,268.00	SERVICE CONTRACT
LOCKRIDGE LUMBER	983.52	REPAIRS			

TOP 20 PAYMENTS

CARDINAL HEALTH	142,289.99	SUPPLIES/ COVID-19 SUPPLIES/ PHARMACY/ MINOR EQUIP.
MCKESSON COPORATION (PHARMA)	133,938.52	PHARMACY
KINCART PHYSICAL THERAPY SERVICES	102,163.00	PRO FEES
UMB BANK	90,484.99	BOND PAYMENT
RURAL MEDICAL SOLUTIONS, LLC	66,386.50	SUPPLIES/ PURCHASED SERV.
PC CONNECTION SALES CORP	42,658.47	MINOR EQUIP.
MERCY ONE- DES MOINES	42,358.55	CONTRACT LABOR/ PURCHASED SERV.
BLOOMFIELD ANESTHETISTS	39,265.00	PRO FEES
RURAL PARTNERS IN MEDICINE, LLC	39,136.35	CONTRACT LABOR/ PRO FEES
DOCS EMERGENCY MEDICINE	36,378.00	PRO FEES
CITY OF BLOOMFIELD	32,366.79	UTILITIES
PSYCHIATRIC MEDICAL CARE LLC	29,483.24	PURCHASED SERV.
CARDINAL HEALTH 110, LLC	29,319.60	340B DRUGS
MCKESSON MEDICAL-SURGICAL	28,975.23	COVID-19 SUPPLIES/ MAJOR MOVEABLE EQUIP./ SUPPLIES
G E PRECISION HEALTHCARE, LLC	27,058.23	REPAIRS
PAYROLL-RELATED		
HOSPITAL PAYROLL FUND	642,731.05	PAYROLL
INTERNAL REVENUE SERVICE	258,703.81	FED/ FICA TAX WITHHOLDING
IPERS	151,709.75	IPERS CONTRIBUTION
WELLMARK B/C AND B/S OF IOWA	143,700.31	EMP. BENEFITS
IOWA DEPARTMENT OF REVENUE	63,926.85	STATE TAX WITHHOLDING
	<u>2,143,034.23</u>	

MHN - Central Iowa - Davis County Hospital

Key Ratios

Monthly and Year to Date Through February 28, 2022

PY End	MHN Target	Hosp Target	CY MO	PY MO	YTD	Ratio Description	Current Year (YTD)			
							Qtr 1	Qtr 2	Qtr 3	Qtr 4
233	60	90	206	225	207	Days Cash on Hand-Operating	204	204		
255	170	120	221	242	222	Days Cash on Hand-Total	215	216		
70	45	42	57	62	54	Days In Patient AR - Gross	55	53		
78	45	42	58	62	57	Days In Patient AR - Net	60	53		
-6.5%	1.0%	-3.1%	-7.5%	-9.1%	-0.3%	Operating Margin	-0.5%	-3.4%		
2.4%	7.0%	4.6%	-0.6%	-1.0%	6.8%	Operating EBIDA	7.1%	6.2%		
4.4%	3.0%	2.2%	0.5%	-2.5%	4.8%	Total Margin	4.5%	3.7%		
12.4%	10.0%	9.5%	6.9%	5.1%	11.6%	Total EBIDA	11.6%	10.6%		
42.1%	NA	42.5%	44.0%	42.0%	41.8%	Contractual Adj as a % of Gross Chgs	41.3%	42.5%		
1.8%	2.75%	1.6%	1.4%	1.1%	1.2%	Uncomp Care as % of Gross Charges	1.1%	1.1%		
61.9%	60.0%	60.0%	63.7%	61.0%	55.6%	Labor Compensation Ratio	53.9%	55.1%		
1.40%	2.0%	2.00%	1.9%	1.9%	1.8%	Overtime %	1.6%	1.9%		
6.2	5.3	5.1	3.2	5.6	4.8	FTE's per Adjusted Patient Day	4.8	6.1		
\$ 2,946	\$ 1,610	\$ 2,600	\$ 1,771	\$ 2,971	\$ 2,538	Total Cost/Adj Patient Day	\$ 2,422	\$ 2,895		
\$ 462	\$ 170	\$ 490	\$ 299	\$ 609	\$ 501	Supply Exp Per Adj Patient Day	\$ 477	\$ 605		
36.2%	40.0%	40.0%	37.3%	40.5%	37.9%	Non-Salary Expense Ratio	39.4%	39.0%		
40.4%	28.0%	40.0%	18.6%	36.5%	18.6%	Long Term Debt to Capitalization	19.6%	19.2%		
2.18	2.5	2.00	1.85	0.96	1.85	Debt Service Coverage	3.51	3.30		
10.6	10	14	13.4	11.2	12.0	Average Age of Plant	11.5	11.5		
Prior Yr	MHN Target	Hosp Target	CY MO	PY MO	YTD	Payor Mix	Qtr 1	Qtr 2	Qtr 3	Qtr 4
44.4%	N/A	N/A	37.5%	44.9%	40.1%	Medicare	40.9%	39.5%		
14.0%	N/A	N/A	15.2%	13.7%	15.1%	Medicaid	15.5%	14.9%		
19.8%	N/A	N/A	21.5%	21.2%	19.8%	Wellmark	18.4%	20.7%		
10.9%	N/A	N/A	9.4%	6.2%	7.8%	Commercial	8.2%	7.2%		
8.9%	N/A	N/A	13.4%	13.0%	15.4%	M-Care Advantage	15.3%	15.8%		
2.0%	N/A	N/A	2.9%	1.0%	1.9%	Private Pay	1.7%	1.9%		
100.0%	N/A	N/A	100.0%	100.0%	100.0%	Total	100.0%	100.0%	0.0%	0.0%

Green = Met Target
Red = Missed Target

MHN Target - color coded based upon if Affiliate YTD met MHN target.
Affiliate Performance - CY MO, PY MO, YTD, Qtr 1, Qtr 2, Qtr 3 & Qtr 4 color coded based upon if Affiliate met Hospital Target.

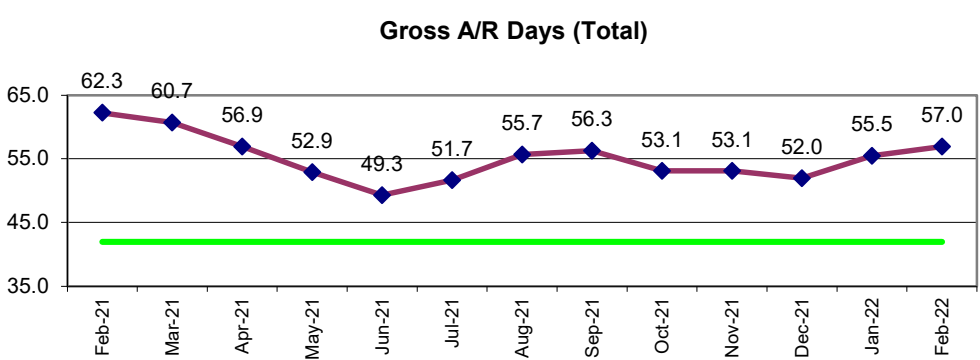
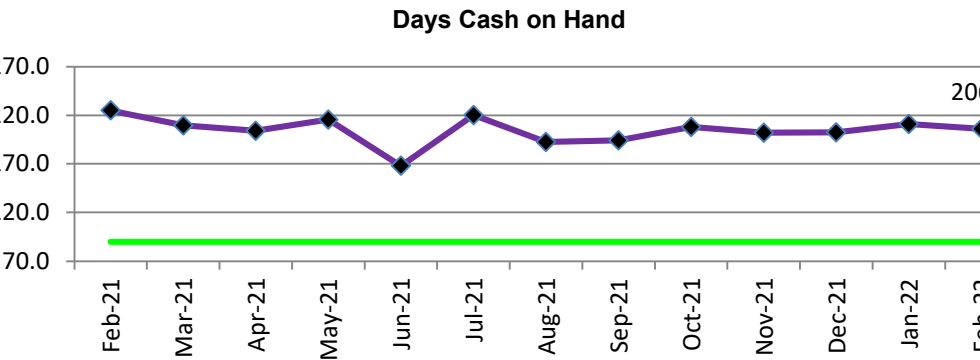
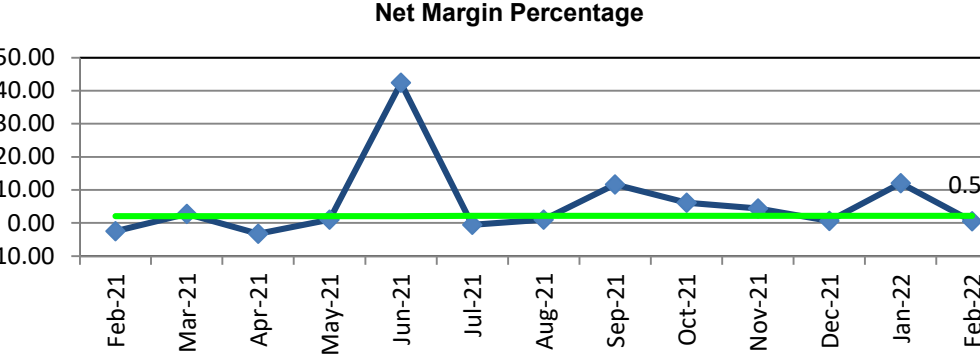
DAVIS COUNTY HOSPITAL DASHBOARD
Indicator Definitions, Analysis, Actions and Graphs
February 2022

Growth	Trending																																										
<p><u>Average Daily Census</u> Description: Average daily census for acute & swing bed</p> <p>Calculation: Patient Days/Days in Month</p> <p>Target: Acute 1.16 Swing 1.16</p>	<p align="center">Average Daily Census</p> <table border="1"> <caption>Average Daily Census Data</caption> <thead> <tr> <th>Month</th> <th>Acute</th> <th>Swing</th> </tr> </thead> <tbody> <tr><td>Feb-21</td><td>1.0</td><td>1.2</td></tr> <tr><td>Mar-21</td><td>1.0</td><td>0.3</td></tr> <tr><td>Apr-21</td><td>0.5</td><td>0.4</td></tr> <tr><td>May-21</td><td>1.5</td><td>1.1</td></tr> <tr><td>Jun-21</td><td>1.0</td><td>0.6</td></tr> <tr><td>Jul-21</td><td>0.3</td><td>0.4</td></tr> <tr><td>Aug-21</td><td>0.4</td><td>1.0</td></tr> <tr><td>Sep-21</td><td>1.8</td><td>0.5</td></tr> <tr><td>Oct-21</td><td>2.0</td><td>0.4</td></tr> <tr><td>Nov-21</td><td>1.4</td><td>1.1</td></tr> <tr><td>Dec-21</td><td>1.4</td><td>0.1</td></tr> <tr><td>Jan-22</td><td>3.8</td><td>1.0</td></tr> <tr><td>Feb-22</td><td>0.5</td><td>0.9</td></tr> </tbody> </table>	Month	Acute	Swing	Feb-21	1.0	1.2	Mar-21	1.0	0.3	Apr-21	0.5	0.4	May-21	1.5	1.1	Jun-21	1.0	0.6	Jul-21	0.3	0.4	Aug-21	0.4	1.0	Sep-21	1.8	0.5	Oct-21	2.0	0.4	Nov-21	1.4	1.1	Dec-21	1.4	0.1	Jan-22	3.8	1.0	Feb-22	0.5	0.9
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<p><u>Acute Average Length of Stay</u> Description: Acute average length of stay in hours for the month</p> <p>Calculation: Patient Days/Discharges</p> <p>Target: 72 hours</p>	<p align="center">Acute Average Length of Stay (Hours)</p> <table border="1"> <caption>Acute Average Length of Stay (Hours) Data</caption> <thead> <tr> <th>Month</th> <th>Hours</th> </tr> </thead> <tbody> <tr><td>Feb-21</td><td>60</td></tr> <tr><td>Mar-21</td><td>45</td></tr> <tr><td>Apr-21</td><td>60</td></tr> <tr><td>May-21</td><td>62</td></tr> <tr><td>Jun-21</td><td>55</td></tr> <tr><td>Jul-21</td><td>60</td></tr> <tr><td>Aug-21</td><td>70</td></tr> <tr><td>Sep-21</td><td>68</td></tr> <tr><td>Oct-21</td><td>60</td></tr> <tr><td>Nov-21</td><td>65</td></tr> <tr><td>Dec-21</td><td>60</td></tr> <tr><td>Jan-22</td><td>105</td></tr> <tr><td>Feb-22</td><td>59.8</td></tr> </tbody> </table>	Month	Hours	Feb-21	60	Mar-21	45	Apr-21	60	May-21	62	Jun-21	55	Jul-21	60	Aug-21	70	Sep-21	68	Oct-21	60	Nov-21	65	Dec-21	60	Jan-22	105	Feb-22	59.8														
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<p><u>Outpatient Visits</u> Description: Outpatient visits for the month</p> <p>Target: 3,547</p>	<p align="center">Outpatient Visits</p> <table border="1"> <caption>Outpatient Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Feb-21</td><td>2,994</td></tr> <tr><td>Mar-21</td><td>3,975</td></tr> <tr><td>Apr-21</td><td>3,462</td></tr> <tr><td>May-21</td><td>3,436</td></tr> <tr><td>Jun-21</td><td>3,513</td></tr> <tr><td>Jul-21</td><td>3,200</td></tr> <tr><td>Aug-21</td><td>3,748</td></tr> <tr><td>Sep-21</td><td>4,127</td></tr> <tr><td>Oct-21</td><td>3,982</td></tr> <tr><td>Nov-21</td><td>3,740</td></tr> <tr><td>Dec-21</td><td>3,782</td></tr> <tr><td>Jan-22</td><td>3,712</td></tr> <tr><td>Feb-22</td><td>3,664</td></tr> </tbody> </table>	Month	Visits	Feb-21	2,994	Mar-21	3,975	Apr-21	3,462	May-21	3,436	Jun-21	3,513	Jul-21	3,200	Aug-21	3,748	Sep-21	4,127	Oct-21	3,982	Nov-21	3,740	Dec-21	3,782	Jan-22	3,712	Feb-22	3,664														
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<p><u>Clinic Provider Visits</u> Description: Clinic Doctor visits for the month</p> <p>Target: 1,820</p>	<p align="center">Clinic Provider Visits</p> <table border="1"> <caption>Clinic Provider Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Feb-21</td><td>1,662</td></tr> <tr><td>Mar-21</td><td>2,156</td></tr> <tr><td>Apr-21</td><td>1,867</td></tr> <tr><td>May-21</td><td>1,795</td></tr> <tr><td>Jun-21</td><td>1,887</td></tr> <tr><td>Jul-21</td><td>1,693</td></tr> <tr><td>Aug-21</td><td>2,071</td></tr> <tr><td>Sep-21</td><td>2,055</td></tr> <tr><td>Oct-21</td><td>1,925</td></tr> <tr><td>Nov-21</td><td>1,880</td></tr> <tr><td>Dec-21</td><td>1,612</td></tr> <tr><td>Jan-22</td><td>1,790</td></tr> <tr><td>Feb-22</td><td>1,620</td></tr> </tbody> </table>	Month	Visits	Feb-21	1,662	Mar-21	2,156	Apr-21	1,867	May-21	1,795	Jun-21	1,887	Jul-21	1,693	Aug-21	2,071	Sep-21	2,055	Oct-21	1,925	Nov-21	1,880	Dec-21	1,612	Jan-22	1,790	Feb-22	1,620														
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Growth		Trending																													
<p><u>Emergency Room Visits</u></p> <p>Description: Emergency department visits for the month</p> <p>Target: 293</p>		<p align="center">Emergency Room Visits</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Feb-21</td><td>204</td></tr> <tr><td>Mar-21</td><td>255</td></tr> <tr><td>Apr-21</td><td>296</td></tr> <tr><td>May-21</td><td>333</td></tr> <tr><td>Jun-21</td><td>342</td></tr> <tr><td>Jul-21</td><td>293</td></tr> <tr><td>Aug-21</td><td>402</td></tr> <tr><td>Sep-21</td><td>457</td></tr> <tr><td>Oct-21</td><td>388</td></tr> <tr><td>Nov-21</td><td>412</td></tr> <tr><td>Dec-21</td><td>423</td></tr> <tr><td>Jan-22</td><td>454</td></tr> <tr><td>Feb-22</td><td>322</td></tr> </tbody> </table>		Month	Visits	Feb-21	204	Mar-21	255	Apr-21	296	May-21	333	Jun-21	342	Jul-21	293	Aug-21	402	Sep-21	457	Oct-21	388	Nov-21	412	Dec-21	423	Jan-22	454	Feb-22	322
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Feb-22	322																														
<p><u>Surgeries</u></p> <p>Description: Inpatient & outpatient surgeries for the month</p> <p>Target: 40</p>		<p align="center">Surgeries</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Surgeries</th> </tr> </thead> <tbody> <tr><td>Feb-21</td><td>36</td></tr> <tr><td>Mar-21</td><td>43</td></tr> <tr><td>Apr-21</td><td>40</td></tr> <tr><td>May-21</td><td>41</td></tr> <tr><td>Jun-21</td><td>51</td></tr> <tr><td>Jul-21</td><td>24</td></tr> <tr><td>Aug-21</td><td>35</td></tr> <tr><td>Sep-21</td><td>34</td></tr> <tr><td>Oct-21</td><td>49</td></tr> <tr><td>Nov-21</td><td>47</td></tr> <tr><td>Dec-21</td><td>41</td></tr> <tr><td>Jan-22</td><td>60</td></tr> <tr><td>Feb-22</td><td>43</td></tr> </tbody> </table>		Month	Surgeries	Feb-21	36	Mar-21	43	Apr-21	40	May-21	41	Jun-21	51	Jul-21	24	Aug-21	35	Sep-21	34	Oct-21	49	Nov-21	47	Dec-21	41	Jan-22	60	Feb-22	43
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People		Trending																													
<p><u>Paid FTE's per Adj. Occ. Bed</u></p> <p>Description: Paid FTE's per adjusted occupied bed year-to-date</p> <p>Target: 5.1</p>		<p align="center">Paid F.T.E's Per Adjusted Occupied Bed - Year to Date</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Paid FTE's per Adj. Occ. Bed</th> </tr> </thead> <tbody> <tr><td>Feb-21</td><td>5.1</td></tr> <tr><td>Mar-21</td><td>4.0</td></tr> <tr><td>Apr-21</td><td>4.5</td></tr> <tr><td>May-21</td><td>4.0</td></tr> <tr><td>Jun-21</td><td>-4.0</td></tr> <tr><td>Jul-21</td><td>9.5</td></tr> <tr><td>Aug-21</td><td>11.0</td></tr> <tr><td>Sep-21</td><td>5.0</td></tr> <tr><td>Oct-21</td><td>7.0</td></tr> <tr><td>Nov-21</td><td>5.0</td></tr> <tr><td>Dec-21</td><td>6.0</td></tr> <tr><td>Jan-22</td><td>4.0</td></tr> <tr><td>Feb-22</td><td>4.80</td></tr> </tbody> </table>		Month	Paid FTE's per Adj. Occ. Bed	Feb-21	5.1	Mar-21	4.0	Apr-21	4.5	May-21	4.0	Jun-21	-4.0	Jul-21	9.5	Aug-21	11.0	Sep-21	5.0	Oct-21	7.0	Nov-21	5.0	Dec-21	6.0	Jan-22	4.0	Feb-22	4.80
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<p><u>Employee Retention</u></p> <p>Description: Employee retention for the month</p> <p>Calculation: Retained Employees / Total Employees</p> <p>Target: 98.50%</p>		<p align="center">Employee Retention</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Employee Retention (%)</th> </tr> </thead> <tbody> <tr><td>Feb-21</td><td>99.0</td></tr> <tr><td>Mar-21</td><td>99.0</td></tr> <tr><td>Apr-21</td><td>99.5</td></tr> <tr><td>May-21</td><td>99.0</td></tr> <tr><td>Jun-21</td><td>99.0</td></tr> <tr><td>Jul-21</td><td>100.0</td></tr> <tr><td>Aug-21</td><td>97.5</td></tr> <tr><td>Sep-21</td><td>99.0</td></tr> <tr><td>Oct-21</td><td>97.0</td></tr> <tr><td>Nov-21</td><td>97.5</td></tr> <tr><td>Dec-21</td><td>96.0</td></tr> <tr><td>Jan-22</td><td>97.5</td></tr> <tr><td>Feb-22</td><td>97.96</td></tr> </tbody> </table>		Month	Employee Retention (%)	Feb-21	99.0	Mar-21	99.0	Apr-21	99.5	May-21	99.0	Jun-21	99.0	Jul-21	100.0	Aug-21	97.5	Sep-21	99.0	Oct-21	97.0	Nov-21	97.5	Dec-21	96.0	Jan-22	97.5	Feb-22	97.96
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Finance	Trending																												
<p><u>Gross A/R Days</u></p> <p>Description: Gross A/R days at end of month</p> <p>Calculation: Gross A/R/ (Last 3 months Gross Revenue/Days in last 3 months)</p> <p>Target: 42</p>	<p style="text-align: center;">Gross A/R Days (Total)</p>  <table border="1" style="width: 100%; border-collapse: collapse; font-size: small;"> <caption>Gross A/R Days (Total) Data</caption> <thead> <tr> <th>Month</th> <th>Gross A/R Days</th> </tr> </thead> <tbody> <tr><td>Feb-21</td><td>62.3</td></tr> <tr><td>Mar-21</td><td>60.7</td></tr> <tr><td>Apr-21</td><td>56.9</td></tr> <tr><td>May-21</td><td>52.9</td></tr> <tr><td>Jun-21</td><td>49.3</td></tr> <tr><td>Jul-21</td><td>51.7</td></tr> <tr><td>Aug-21</td><td>55.7</td></tr> <tr><td>Sep-21</td><td>56.3</td></tr> <tr><td>Oct-21</td><td>53.1</td></tr> <tr><td>Nov-21</td><td>53.1</td></tr> <tr><td>Dec-21</td><td>52.0</td></tr> <tr><td>Jan-22</td><td>55.5</td></tr> <tr><td>Feb-22</td><td>57.0</td></tr> </tbody> </table>	Month	Gross A/R Days	Feb-21	62.3	Mar-21	60.7	Apr-21	56.9	May-21	52.9	Jun-21	49.3	Jul-21	51.7	Aug-21	55.7	Sep-21	56.3	Oct-21	53.1	Nov-21	53.1	Dec-21	52.0	Jan-22	55.5	Feb-22	57.0
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<p><u>Days Cash on Hand</u></p> <p>Description: Days of cash on hand at end of month</p> <p>Calculation: Total Cash/(YTD Total Expenses - Depreciation/Days in Period)</p> <p>Target: 90 Days</p>	<p style="text-align: center;">Days Cash on Hand</p>  <table border="1" style="width: 100%; border-collapse: collapse; font-size: small;"> <caption>Days Cash on Hand Data</caption> <thead> <tr> <th>Month</th> <th>Days Cash on Hand</th> </tr> </thead> <tbody> <tr><td>Feb-21</td><td>220.0</td></tr> <tr><td>Mar-21</td><td>190.0</td></tr> <tr><td>Apr-21</td><td>185.0</td></tr> <tr><td>May-21</td><td>200.0</td></tr> <tr><td>Jun-21</td><td>170.0</td></tr> <tr><td>Jul-21</td><td>220.0</td></tr> <tr><td>Aug-21</td><td>180.0</td></tr> <tr><td>Sep-21</td><td>180.0</td></tr> <tr><td>Oct-21</td><td>190.0</td></tr> <tr><td>Nov-21</td><td>185.0</td></tr> <tr><td>Dec-21</td><td>185.0</td></tr> <tr><td>Jan-22</td><td>195.0</td></tr> <tr><td>Feb-22</td><td>206.0</td></tr> </tbody> </table>	Month	Days Cash on Hand	Feb-21	220.0	Mar-21	190.0	Apr-21	185.0	May-21	200.0	Jun-21	170.0	Jul-21	220.0	Aug-21	180.0	Sep-21	180.0	Oct-21	190.0	Nov-21	185.0	Dec-21	185.0	Jan-22	195.0	Feb-22	206.0
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<p><u>Total Margin Percentage</u></p> <p>Description: Total margin percentage for the month</p> <p>Calculation: Total Margin(Loss)/ Total Revenue</p> <p>Target: 2.20%</p>	<p style="text-align: center;">Net Margin Percentage</p>  <table border="1" style="width: 100%; border-collapse: collapse; font-size: small;"> <caption>Net Margin Percentage Data</caption> <thead> <tr> <th>Month</th> <th>Net Margin Percentage</th> </tr> </thead> <tbody> <tr><td>Feb-21</td><td>-2.00</td></tr> <tr><td>Mar-21</td><td>3.00</td></tr> <tr><td>Apr-21</td><td>-2.00</td></tr> <tr><td>May-21</td><td>0.00</td></tr> <tr><td>Jun-21</td><td>42.00</td></tr> <tr><td>Jul-21</td><td>-2.00</td></tr> <tr><td>Aug-21</td><td>0.00</td></tr> <tr><td>Sep-21</td><td>10.00</td></tr> <tr><td>Oct-21</td><td>5.00</td></tr> <tr><td>Nov-21</td><td>5.00</td></tr> <tr><td>Dec-21</td><td>0.00</td></tr> <tr><td>Jan-22</td><td>10.00</td></tr> <tr><td>Feb-22</td><td>0.50</td></tr> </tbody> </table>	Month	Net Margin Percentage	Feb-21	-2.00	Mar-21	3.00	Apr-21	-2.00	May-21	0.00	Jun-21	42.00	Jul-21	-2.00	Aug-21	0.00	Sep-21	10.00	Oct-21	5.00	Nov-21	5.00	Dec-21	0.00	Jan-22	10.00	Feb-22	0.50
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